

開拓創新

BEYOND  
THE BOX



**COSCO Pacific Limited**  
**2007 Final Results**

**Press Conference**

**7 April 2008**

# FY 2007 results highlights



- Net profit of US\$427.8 million up by 47.0%
- Dividend payout ratio of 56.6% (2006: 56.6%)
- Terminal division became the largest profit contributor and generated US\$128.3 million rose by 27.5%
  - Total throughput increased by 21.5% to 39.8 million TEUs ranking as the 5th largest global container terminal operator
  - Expanded our global business network by investing in Qingdao, Xiamen, Quanzhou, Yangzhou in China and Port Said in Egypt
- Continued delivering on asset light strategy to expand container leasing fleet capacity by 21.5% to 1.52 million TEUs ranking as the 2nd largest container fleet company in the world with 13.2% market share (2006: 11.9%)
- Disposed non-core assets to build solid foundation for future growth

# Satisfactory results



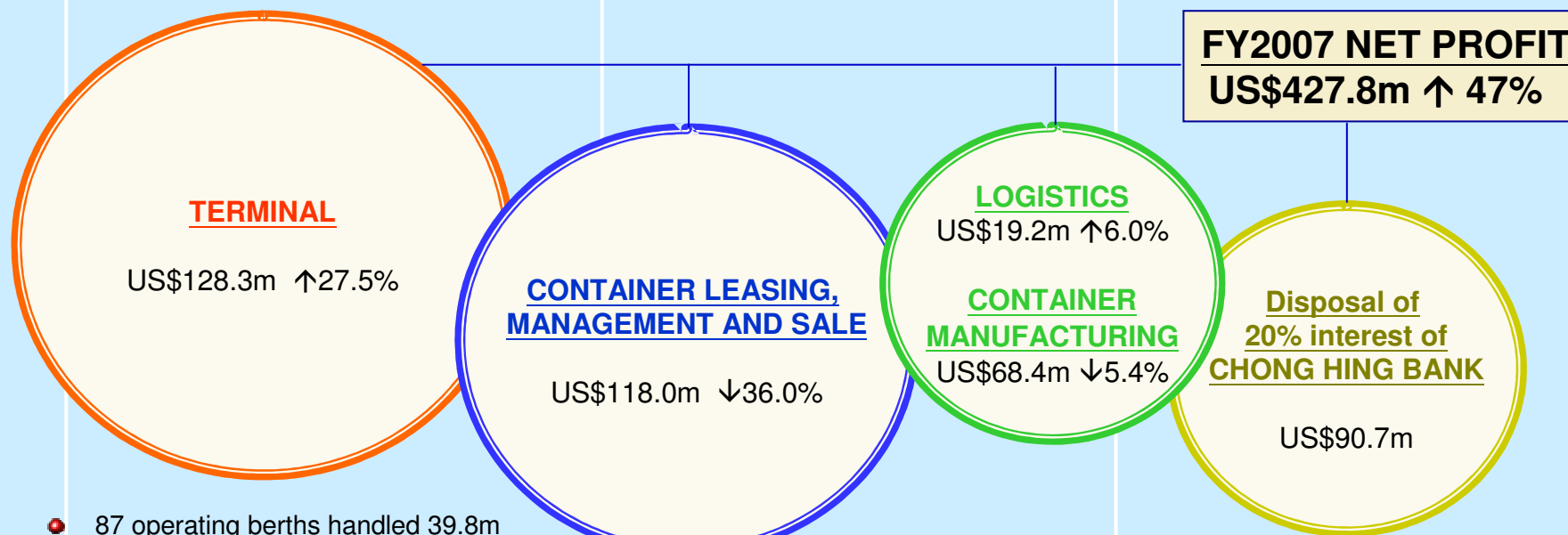
	FY 2007 US\$'000	y-o-y	FY 2006 US\$'000
Turnover	298,948	+0.5%	297,473
Operating profit <sup>Note 1</sup>	212,256	+5.5%	201,124
Finance income	10,466	-17.1%	12,621
Finance costs	(49,878)	+12.8%	(44,203)
Operating profit after finance income and finance costs	172,844	+1.9%	169,542
Share of profits less losses of associated companies <sup>Note 2</sup>	80,326	-9.8%	89,042
jointly controlled entities	106,933	+25.7%	85,070
Profit on disposal of Chong Hing Bank Limited	90,742	-	-
Profit before income tax	450,845	+31.2%	343,654
Income tax expenses <sup>Note 3</sup>	(17,796)	-63.8%	(49,196)
Profit for the year	433,049	+47.1%	294,458
Profit attributable to:			
Equity holders of the Company	427,768	+47.0%	291,082
Minority interests	5,281	+56.4%	3,376
Profit attributable (before CIMC Put Options financial effect) to: Equity holders of the Company	372,587	+7.6%	346,263
Basic earnings per share (after CIMC Put Options financial effect) (US cents)	19.09	+45.3%	13.14

Note 1: Included the net profits before tax of disposal of 135,956 TEUs of containers (2006:600,082 TEUs) of US\$25,975,000 (2006:US\$84,454,000 and finder fee of US\$15,240,000).

Note 2: Shanghai Pudong Terminals was reclassified from an associate to a jointly controlled entity effective from 1st January 2007.

Note 3: Included US\$675,000 (2006: US\$34,259,000) net tax charge for the disposal of sold containers.

# Terminal – the largest profit center



- 87 operating berths handled 39.8m TEUs rose by 21.5%
- 15 newly operating berths and the first full year throughput contribution of Quanzhou Pacific accelerated total throughput growth
- 4 berths under construction in Tianjin North Port and Xiamen Haicang will commence operation in 2008 and 2009
- Expanded terminal portfolio by adding 25 new berths to 140

- Fleet capacity grew by 21.5% to 1.52m TEUs with utilization rate of 94.5%
- Owned and managed containers mix with 49.8 : 50.2
- Sale and managed back containers of 135,956 TEUs with net profit before tax of US\$26.0m
- Disposal of returned containers of 56,759 TEUs generated US\$6.6m disposal gain

- Disposal of 87m shares of Chong Hing Bank at HK\$24 per share with total consideration of US\$268m
- Increased interests in CIMC from 16.23% to 21.80% by acquisition of 148m CIMC 'B' shares as at 24 March 2008

# A leading global port operator



## TERMINAL

- Expanded our global terminal network by new investments in 2007
  - China: Ports of Qingdao, Xiamen, Quanzhou, Yangzhou
  - Overseas: Port Said in Egypt
- Expanded terminal portfolio
  - Number of ports: 18
  - Terminal operations: 27
  - Number of berths: 140
  - Operating container berths: 87
  - Operating capacity: 47.5m TEUs
- 2007 Throughput: 39.8m TEUs

Top 10 global port operators

Ranking	Company	Market Share
1	HPH	13.8%
2	APM Terminals	11.8%
3	PSA	10.7%
4	DP World	9.4%
<b>5</b>	<b>COSCO Pacific</b>	<b>5.0%</b>
6	Eurogate	2.7%
7	Evergreen	2.1%
8	MSC	2.0%
9	SSA Marine	1.7%
10	HHLA	1.5%

Source: Drewry Shipping Consultants (September 2007)

# Outstanding throughput performance



TERMINAL

- **Throughput increased by 21.5% to 39.8m TEUs**
  - **Bohai Rim: +26.1%**
  - **Yantze River Delta: +7.4%**
  - **Pearl River Delta & Southeast Coast: +21.6%**
  - **Overseas: +58.5%**
- **15 new operating berths in 2007 accelerated throughput growth**
  - **Nansha (II): 6**
  - **Ningbo Yuan Dong: 1**
  - **Yantian (III): 2**
  - **Suez Canal (I): 4**
  - **Yangzhou Jiangdu: 2**

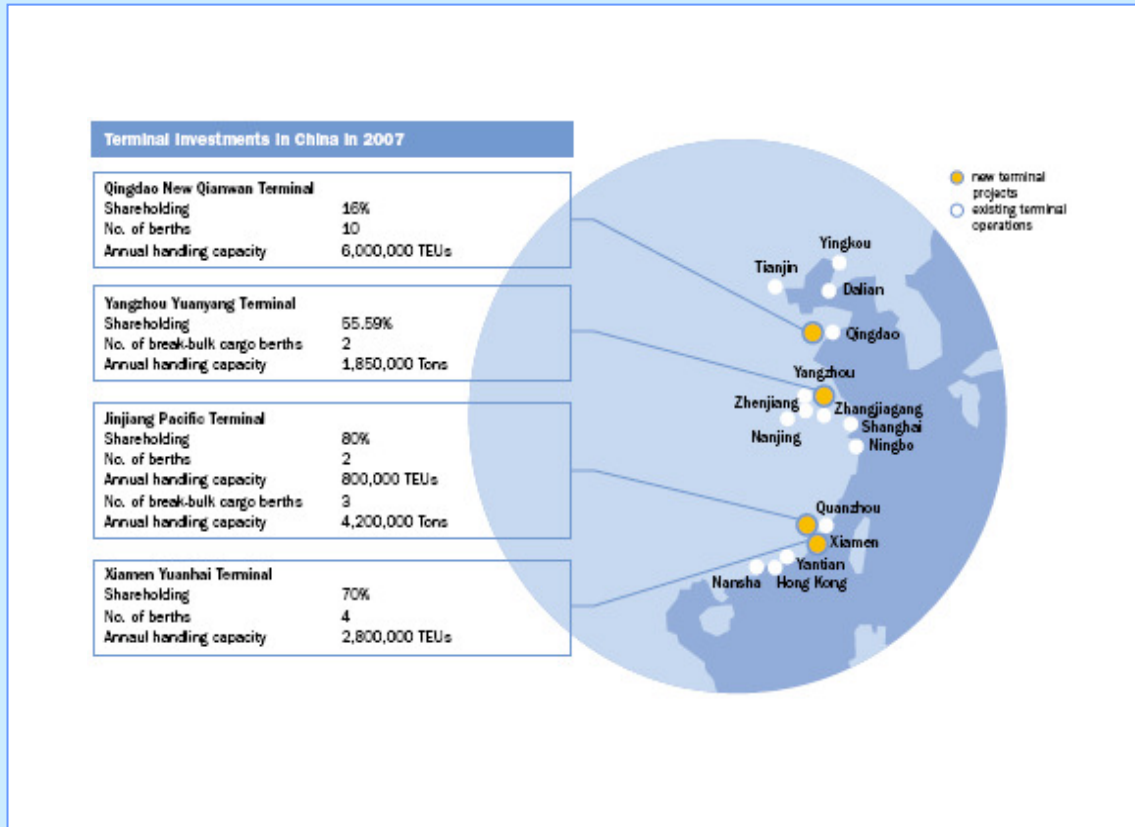
Container Throughput	FY 2007 (TEUs)	y-o-y
<b>Bohai Rim</b>	<b>16,931,145</b>	<b>+26.1%</b>
Qingdao Qianwan Container Terminal	8,237,501	+21.7%
Qingdao Cosport Container Terminal	1,005,439	+35.1%
Dalian Port Container Co., Ltd.	3,723,833	+29.1%
Dalian Port Container Terminals	850,359	+102.0%
Tianjin Five Continents Container Terminal	1,988,456	+12.1%
Yingkou Container Terminal	1,125,557	+34.4%
<b>Yangtze River Delta</b>	<b>8,307,080</b>	<b>+7.4%</b>
Shanghai Container Terminal	3,446,135	-6.9%
Shanghai Pudong Container Terminal	2,723,722	+2.8%
Zhangjiagang Win Hanverky Terminal	601,801	+32.0%
Yangzhou Yuanyang Terminal	253,772	+13.8%
Nanjing Longtan Terminal	950,289	+35.7%
Ningbo Yuan Dong Terminal	331,361	N/A
<b>Pearl River Delta &amp; Southeast Coast</b>	<b>12,649,235</b>	<b>+21.6%</b>
COSCO-HIT Terminal	1,846,559	+9.3%
Yantian Container Terminal (Phase I,II & III)	9,368,696	+10.6%
Guangzhou South China Oceangate Terminal	577,196	N/A
Quan Zhou Pacific Container Terminal	856,784	+255.1%
<b>Overseas</b>	<b>1,945,504</b>	<b>+58.5%</b>
COSCO-PSA Terminal	833,892	+32.8%
Antwerp Terminal	792,459	+32.3%
Suez Canal Container Terminal S.A.E.	319,153	N/A
<b>Total Container Throughput in Mainland China</b>	<b>36,040,901</b>	<b>+20.6%</b>
<b>Total Container Throughput</b>	<b>39,832,964</b>	<b>+21.5%</b>

# Future throughput growth driven by substantial stakes in terminal operations



## TERMINAL

- 25 new berths investment
  - Qingdao New Qianwan: 10
  - Xiamen Haicang: 4
  - Quanzhou Jingjiang: 5
  - Yangzhou Jiangdu: 2
  - Suez Canal (II): 4
- Annual capacity growth
  - 20 container berths: 12,150,000 TEUs
  - 5 break bulk cargo berths: 6,050,000 Tons



25 berths to be operating in >>	2007	2008	2009	2010	> 2011
Container berths	-	5	6	5	4
Break bulk cargo berths	2	2	-	1	-

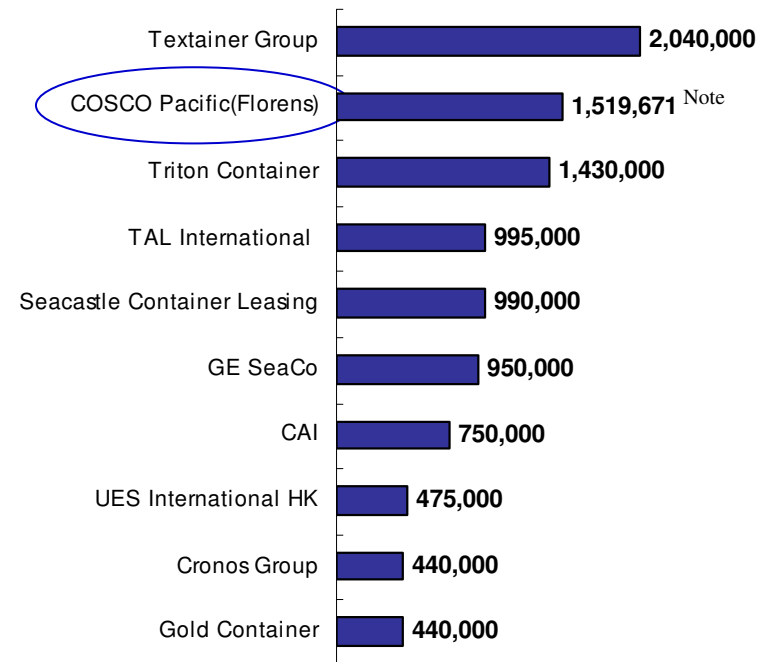
# The second largest container leasing company in the world



CONTAINER  
LEASING  
MANAGEMENT  
SALE

- Owned and managed a container fleet of 1,519,671 TEUs increased by 21.5% and representing 13.2% global market share
- Owned containers: 757,053 TEUs (2006 : 620,728 TEUs)
- Managed containers : 762,618 TEUs (2006 : 629,881 TEUs)
- Utilisation rate: 94.5% (2006 : 96.2%)
- Young fleet age: 3.75 years (2006 : 4years)

**Top 10 container leasing companies in 2007 (Unit : TEUs)**



Source : World Cargo News (Feb, 2008)

Note : The fleet size of Florens as at 31st December 2007

# Container fleet movement



CONTAINER  
LEASING  
MANAGEMENT  
SALE

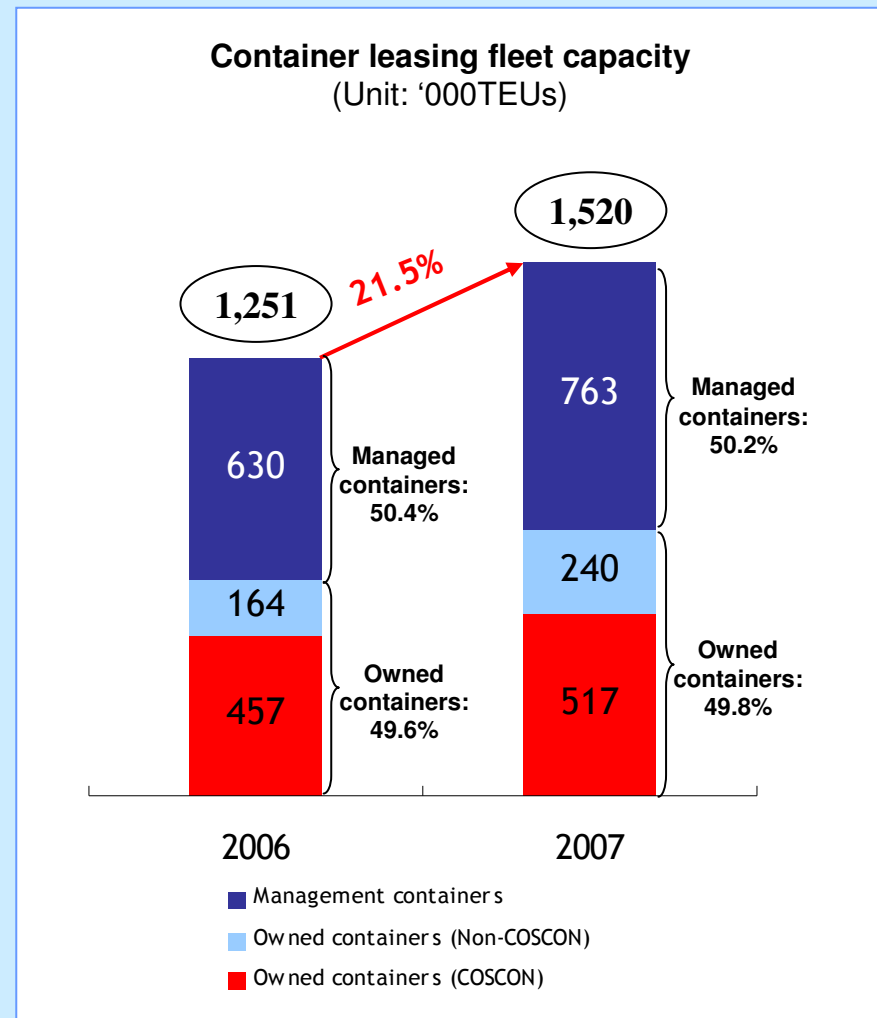
Fleet Capacity Movement	2007 (TEUs)	2006 (TEUs)	y-o-y (%)
Fleet capacity as of 1st January	1,250,609	1,042,852	+19.9
New containers purchased	326,715	268,236	+21.8
Managed containers deposited by third parties	10,778	-	n.a.
Containers returned from COSCON upon expiry of leases			
— Total	(51,464)	(43,981)	+17.0
— Re-leased	502	648	-22.5
— Disposed of and pending for disposal	(50,962)	(43,333)	+17.6
Ownership transferred to customers upon expiry of finance leases	(469)	(172)	+172.7
Defective containers written off	-	(11)	-100.0
Total loss of containers declared and compensated by customers	(17,000)	(16,963)	+0.2
Fleet capacity as of 31st December	1,519,671	1,250,609	+21.5

# Asset light model



## CONTAINER LEASING MANAGEMENT SALE

- Sale and managed back transaction
  - Disposal of containers: 135,596TEUs (2006:600,082TEUs)
  - Net profit before tax: US\$26.0m (2006:US\$84.5m)
  - Receive management fee with 4% - 8% on operating profit
- Rationale for asset light strategy
  - Improve capital structure
  - Lower operational risk
  - Expand market share
  - Focus capital resource on ports



# Healthy financial position



	FY 2007 (US\$'000)	y-o-y	FY 2006 (US\$'000)
Total assets	3,871,575	+29.6%	2,987,155
Total liabilities	1,096,916	+40.8%	778,954
Net assets	2,774,659	+25.7%	2,208,201
Total debt	914,034	+71.9%	531,598
Cash on hand	387,373	+72.4%	224,668
Net debt	526,661	+71.6%	306,930
NAV per share (HK\$)	9.64	+24.7%	7.73
Basic earnings per share (after CIMC Put Options financial effect) (US cents)	19.09	+45.3%	13.14
Full Year dividend (US cents)	9.406	+6.3%	8.847
Payout Ratio*	56.6%	-	56.6%
Net debt-to-equity ratio	19.0%	+5.1pp	13.9%
Interest coverage	10.0x	1.2x	8.8x
Return on equity holders of the Company	17.5%	+3.1pp	14.4%
Return on net assets	17.2%	+3.0pp	14.2%

\* Excluding CIMC Put Options financial effect of US\$55,181,000

# Major capital investments in 2008



	<b>FY 2008</b>	<b>y-o-y</b>	<b>FY 2007</b>
	<b>US\$'000</b>		<b>US\$'000</b>
Terminals investment	605,361	+143.5%	248,632
Purchase of new containers <sup>Note1</sup>	464,310	-21.2%	589,455
<b>Total</b>	<b>1,069,671</b>	<b>+27.6%</b>	<b>838,087</b>

Note 1: In 2007, purchase of new containers was 326,715 TEUs and 135,956 TEUs of containers were disposed with a sale consideration of US\$239 million. Net capex for new purchase of containers amounted to US\$350 million.

# Implementation of new strategy to enhance shareholder value.... we have to keep THINKING beyond the BOX



- China economy will be stimulated by strong growth in domestic consumption and domestic cargo volume is expected to increase. Furthermore, strong RMB supports China imports and stimulates near-term export growth slowdown led by US recession
- Continue to enjoy high degree of synergy with parent company
- Focus on ports as the principal earnings driver by strengthened terminal network via organic growth and further investments with our growth strategies
  - **CONTROL**: From an investment-based model to a controlling rights model
  - **GLOBALISE**: From a China focus to be a global player with a primary focus on China
  - **DIVERSIFY**: From a container terminals business to a diversified terminals portfolio
  - **REVALUE**: From a focus on maximizing profit to maximizing enterprise value
- Remain **asset-light** in container leasing to reduce operational risks and focus capital resources on port and terminal investments
- Maintain our position as a global leader in port and container leasing industries