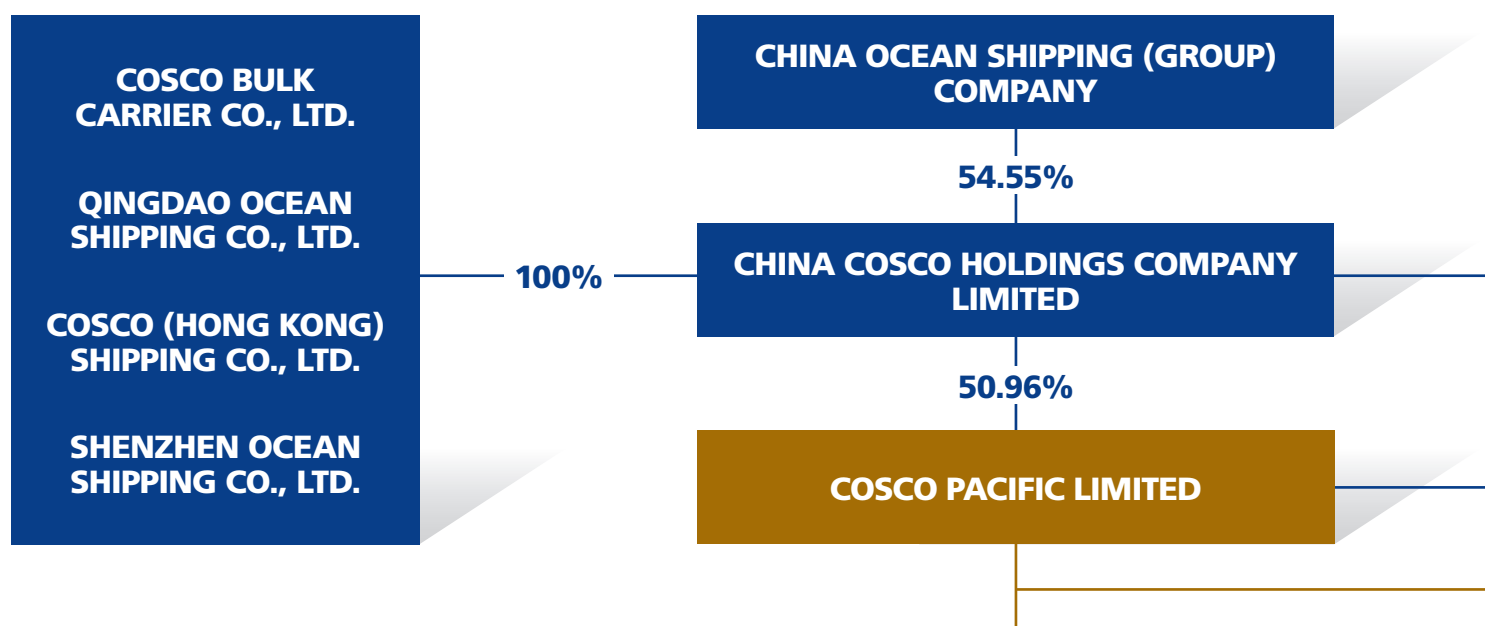


CORPORATE STRUCTURE



TERMINAL AND RELATED BUSINESSES

Bohai Rim

- Qingdao Qianwan Container Terminal Co., Ltd. (20%)
- Qingdao New Qianwan Container Terminal Co., Ltd. (16%)
- Qingdao Cosport International Container Terminals Co., Ltd. (50%)
- Dalian Port Container Co., Ltd. (8.13%)
- Dalian Port Container Terminal Co., Ltd. (20%)
- Dalian Automobile Terminal Co., Ltd. (30%)
- Tianjin Five Continents International Container Terminal Co., Ltd. (14%)
- Tianjin Port Euroasia International Container Terminal Co., Ltd. (30%)
- Yingkou Container Terminals Company Limited (50%)

Yangtze River Delta

- Shanghai Pudong International Container Terminals Limited (30%)
- Shanghai Container Terminals Limited (10%)
- Shanghai Xiangdong International Container Terminal Company Limited (10%)
- Ningbo Yuan Dong Terminals Limited (20%)
- Zhangjiagang Win Hanverky Container Terminal Co., Ltd. (51%)
- Yangzhou Yuanyang International Ports Co., Ltd. (55.59%)
- Nanjing Port Longtan Container Co., Ltd. (20%)
- Zhenjiang Jinyuan Container Terminals Co., Ltd. (25%)

Pearl River Delta and Southeast Coast

- COSCO-HIT Terminals (Hong Kong) Limited (50%)
- Yantian International Container Terminals Co., Ltd. (5%)
- Yantian International Container Terminals (Phase III) Limited (4.45%)
- Guangzhou South China Oceangate Container Terminal Company Limited (39%)
- Quan Zhou Pacific Container Terminal Co., Ltd. (71.43%)
- Jinjiang Pacific Ports Development Co., Ltd. (80%)
- Xiamen Ocean Gate Container Terminal Co., Ltd. (70%)

Overseas

- COSCO-PSA Terminal Private Limited (49%)
- Antwerp Gateway NV (20%)
- Suez Canal Container Terminal S.A.E. (20%)
- Piraeus Container Terminal S.A. (100%)

Terminal related services

- Plangreat Limited (100%)
- COSCO Ports Services (Guangzhou) Co., Ltd. (100%)

100%

**COSCO CONTAINER LINES
COMPANY LIMITED**

49.04%

**INDEPENDENT
SHAREHOLDERS**

CONTAINER LEASING, MANAGEMENT AND SALE BUSINESSES

Florens Container Holdings Limited
(100%)

Florens Container Services Company
Limited (100%)

Branches:

Asia-Pacific:

Hong Kong • Macau • Tianjin •
Shanghai • Tokyo • Sydney •
Singapore

Americas:

San Francisco • New York •
Sao Paulo

Europe:

London • Hamburg • Genoa

LOGISTICS BUSINESS

COSCO Logistics Co., Ltd. (49%)

Regional headquarters:

Beijing (Headquarter) • Dalian •
Qingdao • Shanghai • Ningbo •
Xiamen • Guangzhou • Wuhan •
Hong Kong • Dubai • New York

Representative offices:

Hong Kong • Seoul • Tokyo •
Athens • Singapore

CONTAINER MANUFACTURING BUSINESS

China International Marine
Containers (Group) Co., Ltd. (21.8%)

Location of container manufacturing plants:

Dalian • Tianjin • Qingdao •
Nantong • Yangzhou • Shanghai •
Ningbo • Shenzhen • Xinhui •
Zhangzhou • Taicang

Shanghai CIMC Reefer Containers Co.,
Ltd. (20%)^{Note}

As at 31st December 2008

Note: The Group signed an agreement to sell its 20% stake in Shanghai CIMC Reefer to CIMC. The transaction was completed in January 2009.